07 August 2020

COVID-19: Energy Access Industry Barometer - Results and observations





General information

- Objective: The COVID-19 crisis is evolving rapidly, and insights from energy access
 companies are essential to understand the impact of it. The results of the Barometer will give
 investors, governments, and donors the information they need to develop effective response
 and recovery strategies.
- Participation period: 29.06 21.07.2020
- Available languages: english, french, spanish
- Coverage: most global and inclusive survey yet, targeting multiple off-grid segments
- Undertaken by:























Coverage of the survey **East Africa West Africa** Congo, DR 3 Ethiopia 209 Benin 27 Kenya 50 Asia & Asia-Pacific Burkina Faso 9 Madagascar 4 Cape Verde 3 Afghanistan 1 Malawi 6 Cameroon 3 Bangladesh 53 Mozambique 6 Ghana 2 Burma 2 Rwanda 7 Latin America & Guinea 9 Cambodia 5 South Africa 1 the Caribbean Ivory Coast 4 China 5 Tanzania 24 Liberia 12 Hong Kong 2 Uganda 30 Bolivia 16 Nigeria 9 India 13 Zambia 4 Chile 1 Senegal 21 Indonesia 2 Zimbabwe 3 Colombia 1 Sierra Leone 8 Nepal 4 Guatemala 2 Togo 11 Malaysia 1 Haiti 1 Pakistan 1 Papua New Guinea 4 Philippines 2

Vietnam 29

Yemen 3

613 respondents distributed over 44 countries

Market segments: Clean cooking, Mini-grids, Household solar and appliances Respondents: Micro to multinational companies, representing the whole supply chain

Executive Summary Main Messages

1. The energy access sector is in crisis

Progress towards SDG7 and related SDGs at severe risk

2. Many businesses fear for their survival, large number of jobs at risk Livelihoods are endangered, economic and social crisis coincide

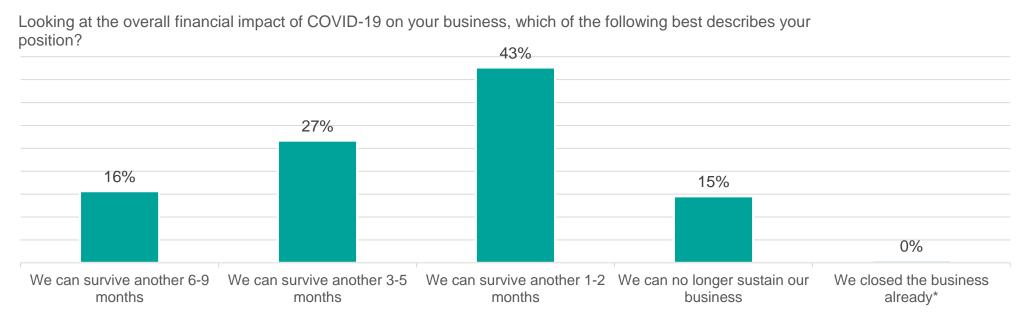
3. Access to finance is key — sector needs special vehicles

Particularly short-term grant relief - also new long-term equity/debt & concessional loans



Executive Summary The energy access sector is in crisis

- Over half of the companies facing challenges in next two months
- > 85% of the companies struggling with survival for more than 5 months
- > Timely and fast support will be essential to prevent exodus of companies

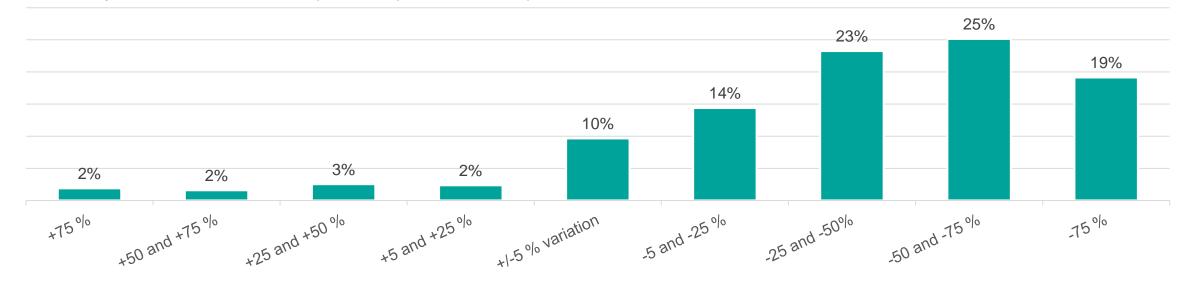




Executive Summary The energy access sector is in crisis

- Sales volumes are substantially down
- A number of underlying factors: no demand generation, shift in consumer spending, logistical restrictions, etc.

How does your sales volume in the last quarter compare to the same quarter in 2019?

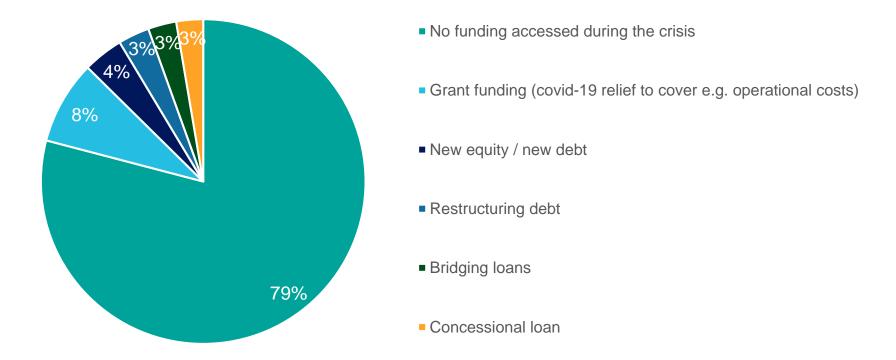




Executive Summary Current level of support is low

Most companies have been unable to access financial relief

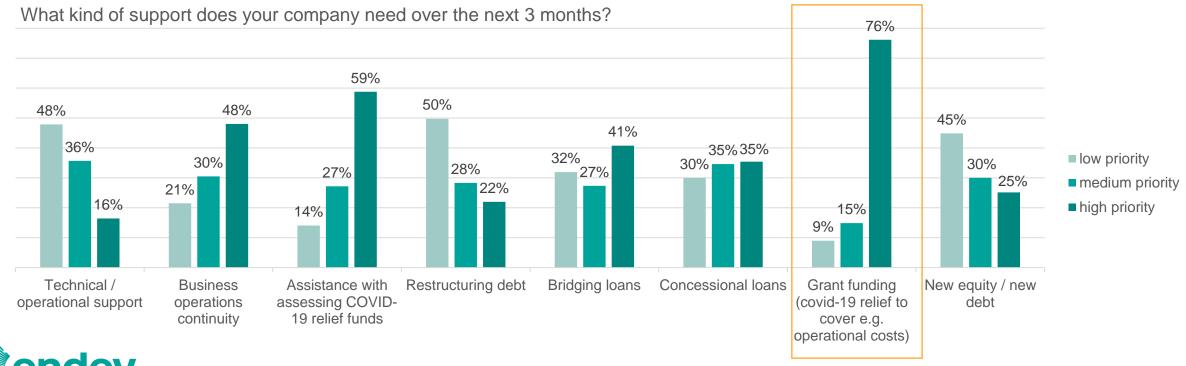
Have you been able to access any funding and/or other financial relief during the crisis?





Executive Summary What the sector needs

- Clear indication that grants are required
- Interestingly, also support with accessing COVID-19 relief funds is required
- > Business operations continuity is as well deemed essential

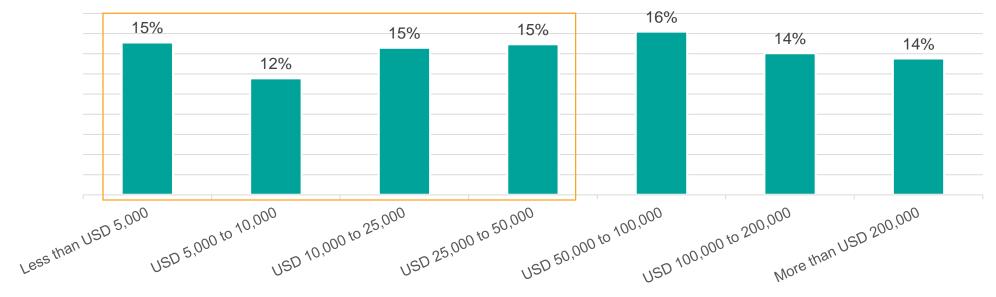




Executive Summary What the sector needs

- Over half of the companies would need less than 50,000 USD to survive the next 6 months.
- Close to a third would only need 10,000 USD that is 2 mio. USD to save 200 companies
- Grant instruments are needed to complement the concessional loan relief funds in the pipeline

Grant funding: What is your overall short-term (6 months) funding requirement?





Executive Summary Major take-aways from the analysis

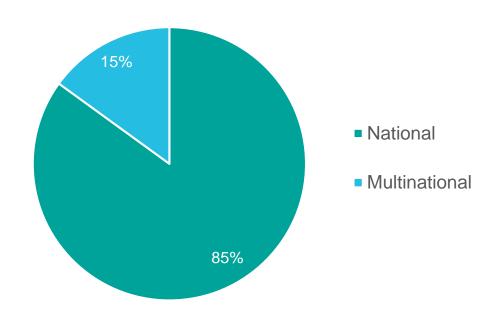
- Smaller companies are more severely affected
- Distributors seem to be overly affected
- > The situation seems to have a strong impact in East Africa in particular
- > Overall, it seems that access to finance (in different forms) is the key bottleneck
- Grants are ranked as priority across all segments few are available
- Many companies did not seek for TA indication that cash-flow is more important or out of reach
- Some bigger market players are sending very positive signals in other fora
- Survey fatigue was often reported many surveys, lack of action on the ground



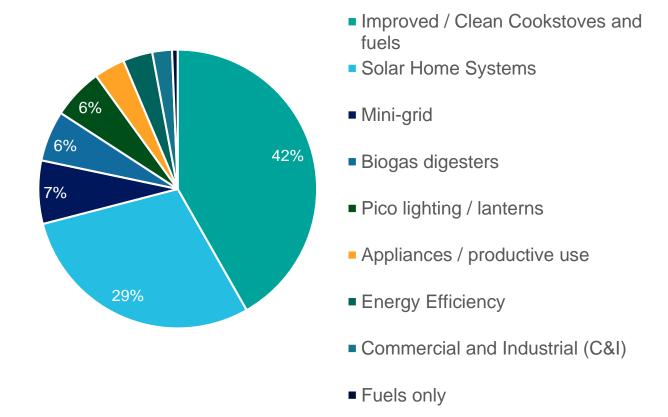
Who participated?



National companies are very present in the sector

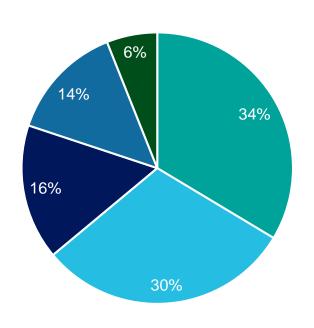


Clear focus on Cookstoves and Solar Home Systems



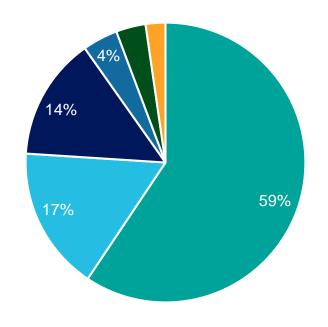


Company types



- Distributor (companies that sells other brands' products B2C, and possibly B2B)
- Manufacturer (company that sells its own brand products B2B)
- Vertically integrated (company that sells its own brand products both B2B and B2C)
- Installer (companies that install component-based systems)
- Mini-grid operator or developers

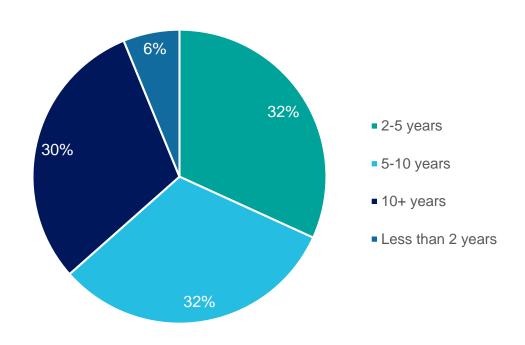
Field of operations



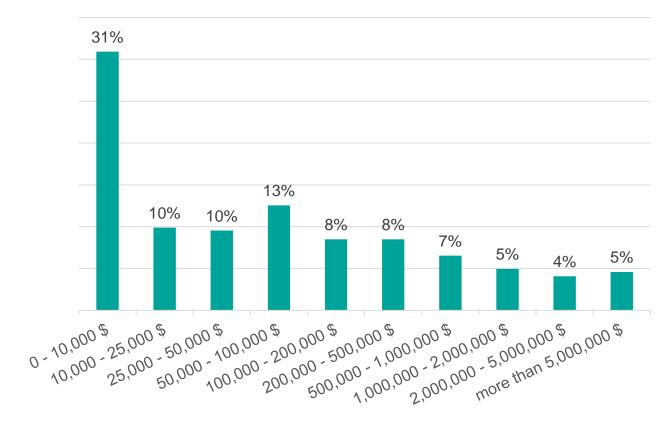
- Mainly Cash, meaning that your products are mostly sold in a single payment
- Both PayGo and Cash
- Mainly Pay-as-you-go (PayGo) or credit, meaning that your products are sold in more than one instalment
- Our business retails/sells energy on a kWh consumption basis
- Our business does not have a direct interaction with the end-user
- Long term PPA (leasehold) arrangements



Nascent market with few long-term players



Small scale businesses with low turnover in 2019 dominate the picture





Business information Serving a variety of needs, the sector itself is diverse



More than 80% of the respondents are only operating in one country





More than 70% can be assigned to the market segments of Improved / Clean Cookstoves and fuels or Solar Home Systems



About 40% of the companies are in operation less than 5 years



31% have an annual turnover of less than 10,000 USD



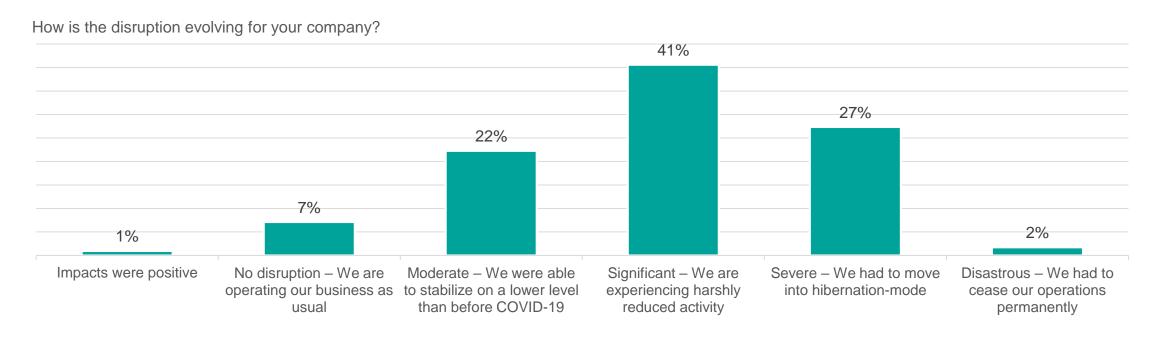
Impact of COVID-19

To what extent are companies affected by the pandemic?



Impact of COVID-19 Strong disruption of the market continues

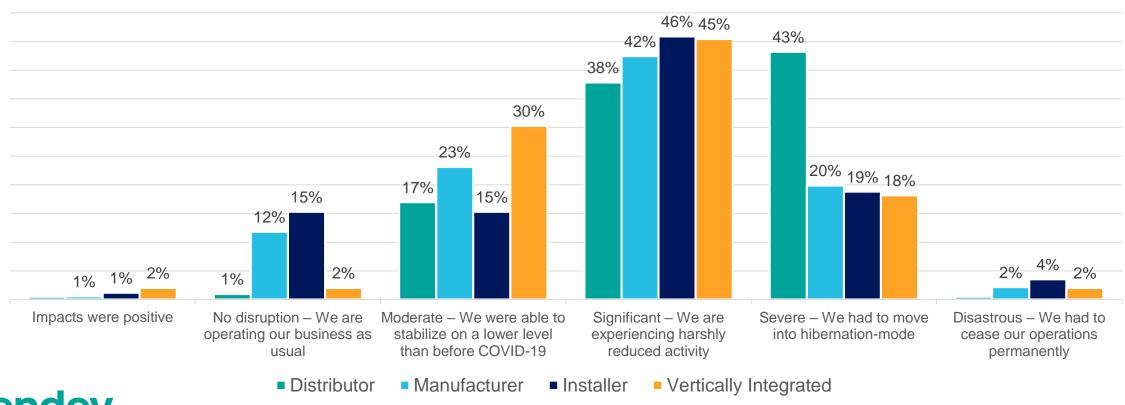
- > 70% of the responding companies are experiencing at least a significant disruption
- > Almost 30% had to cease their operations (hibernation or permanent closure of business)





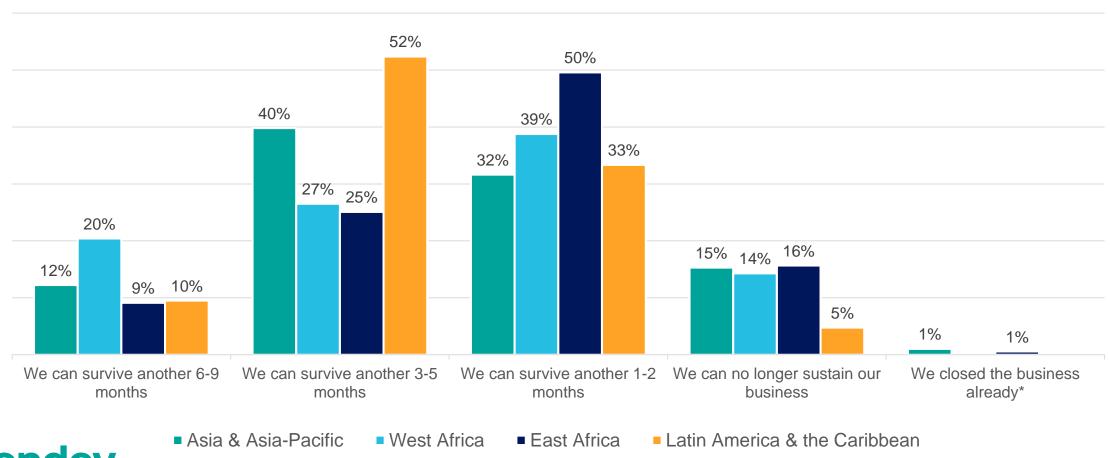
Analysis by company type Impact of COVID-19 on business activities

Distributors are severely affected





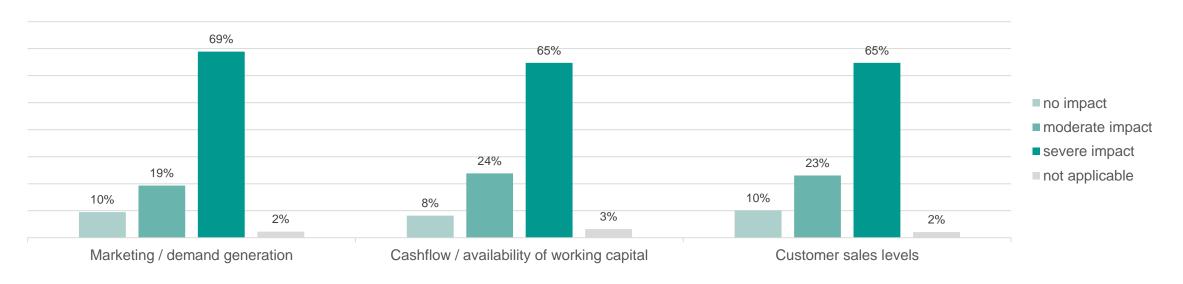
Analysis by region Overall financial impact by COVID-19 – East Africa affected





Impact of COVID-19 Lack of demand and cashflow endangers businesses

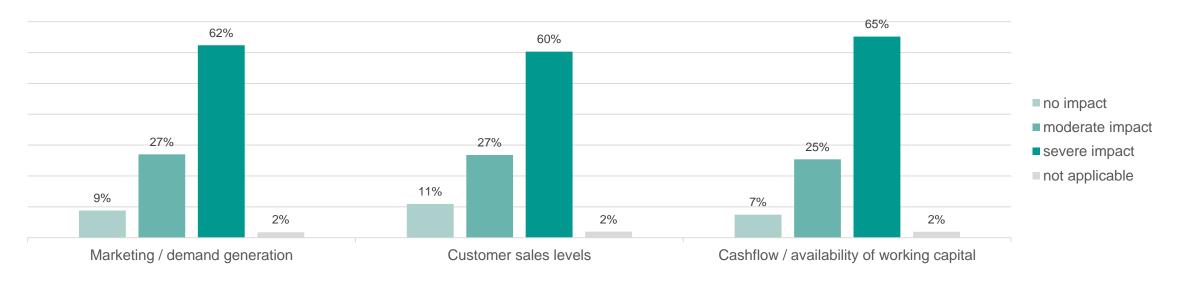
- > The top three factors currently affecting businesses are
 - 1) Low demand generation
 - 2) Cashflow problem
 - 3) Low customer sales levels





Impact of COVID-19 Lack of demand and cashflow endangers businesses

- > The top three factors affecting businesses in the next three months are
 - 1) Cashflow problems
 - 2) Low demand generation
 - 3) Customer sales levels

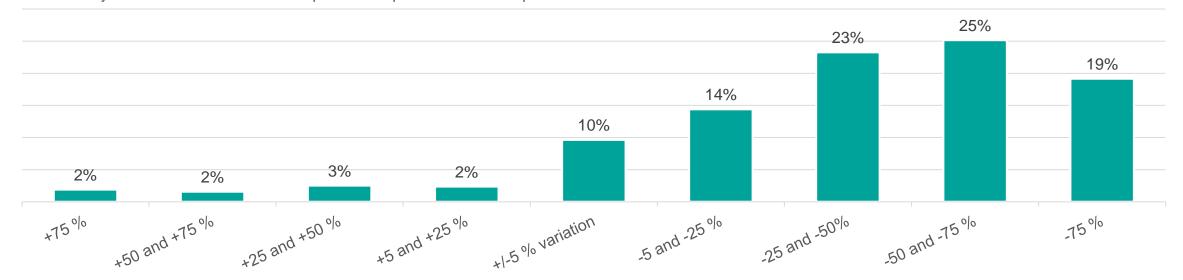




Impact of COVID-19 Sales volumes in last quarter are in free fall

- > 80% of the companies report a lower sales volume (compared to the same period a year before)
- Almost 50% indicated a decrease in sales volumes of at least 50%.

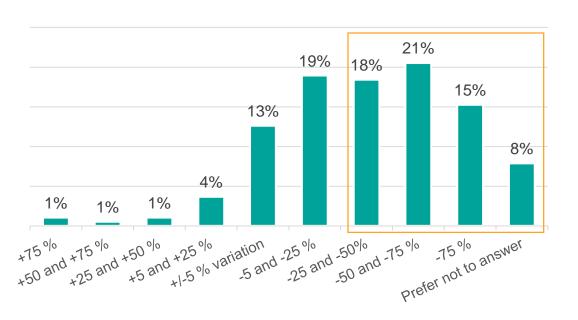
How does your sales volume in the last quarter compare to the same quarter in 2019?



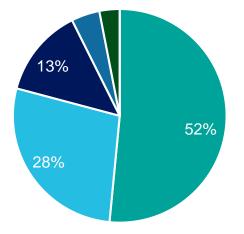


Impact of COVID-19 Sector-zoom Pay-Go / Mini-grid: Collection rates drop

More than 60% of Pay-Go / credit and Mini-grid operators indicated for the period of March until May (2020) a collection rate decrease of at least 25% (compared to the same period last year)



Have you offered greater payment flexibility for your customers?

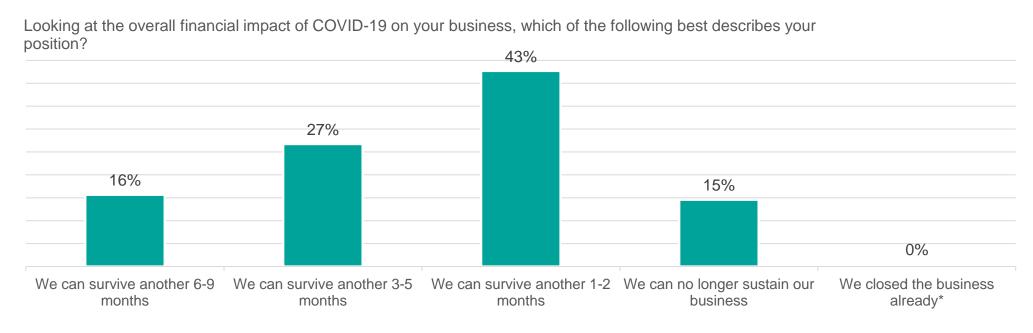


- Yes, on a case by case basis for those whose incomes have been affected
- No, not necessary our policies are already relatively flexible
- No, our financial situation will not allow us to offer greater payment flexibility
- No, we are worried about damaging the payment behavior of customers
- No, too difficult to implement at this time given operational and technical capacity
- Yes, for all customers between +50 and +75 %



Impact of COVID-19 The sector is in a severe crisis, we need to act fast

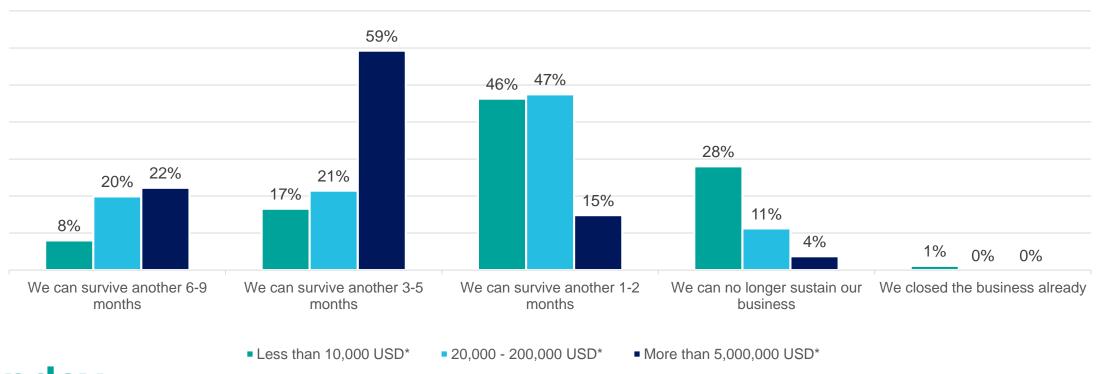
- Over 50% will have to close their business in two months
- > 85% of the companies will **not survive more than 5 months** under the current conditions





Impact of COVID-19 The sector is in a severe crisis, we need to act fast

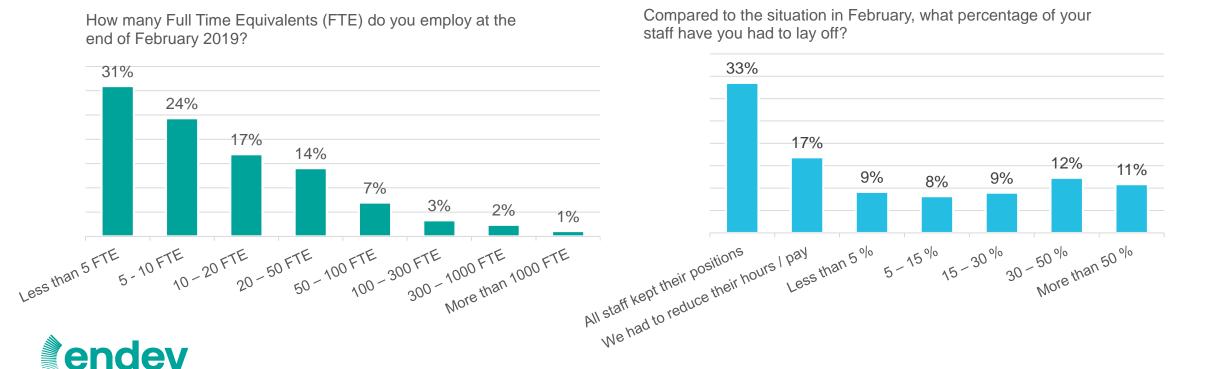
> Smaller companies are more exposed – but even big ones are struggling





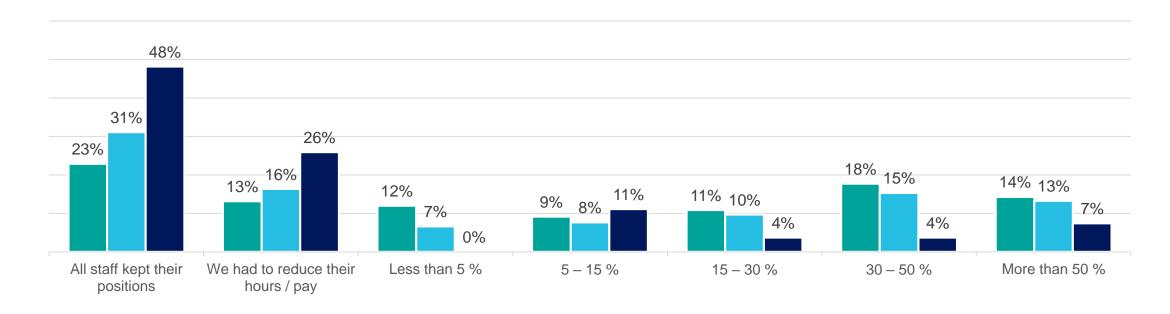
Impact of COVID-19 Income for livelihoods is significantly affected

- Compared to February more than 65% of the respondents had to reduce hours and pay of their staff or dismiss people
- > Amongst them, 35% indicated a percentage of at least 30% of already dismissed staff



Impact of COVID-19 Income for livelihoods is significantly affected

> Smaller companies with much higher staff layoff

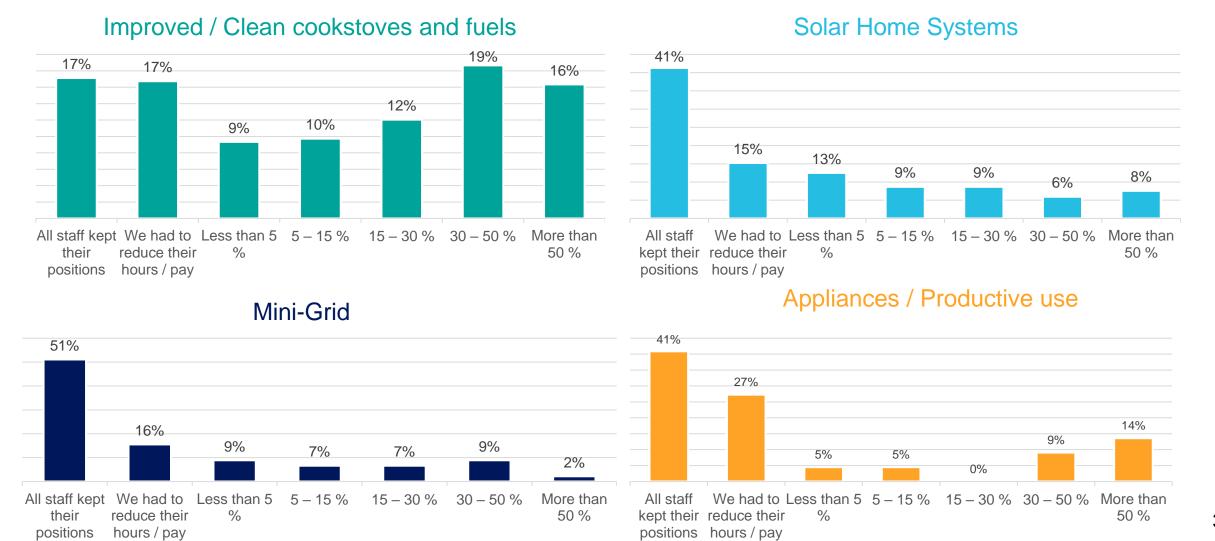




²0,000 - 200,000 USD*

[■] More than 5,000,000 USD*

Analysis by market segment Staff situation more dire for Clean Cookstoves



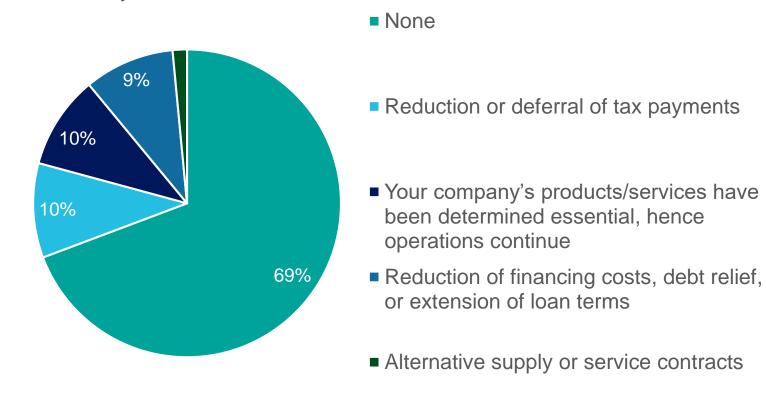
Financial and operational needs

What is needed to navigate the energy access industry through this crisis?



Financial and operational needs Low level of existing support

Only about 30% of the companies have so far received assistance from central / state / provincial / local government authorities. Have you already received any of the following types of assistance from central/state/provincial/local government authorities in your country?

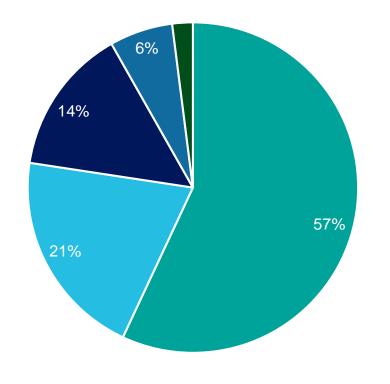




Financial and operational needs Low expectation for future support

More than 50% of the respondents are not expecting to get any assistance in the upcoming months

Are you expecting to receive any of the following types of assistance from central / state / provincial / local government authorities in your country?

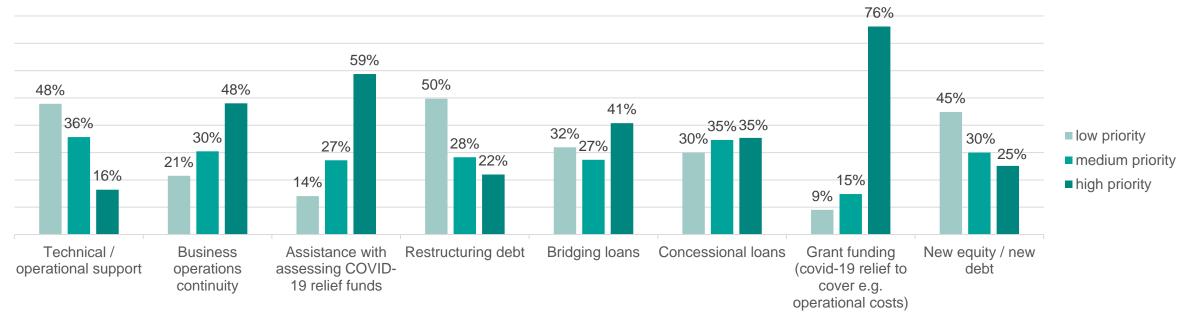


- None
- Reduction or deferral of tax payments
- Reduction of financing costs, debt relief, or extension of loan terms
- Alternative supply or service contracts
- Your company's products/services have been determined essential, hence operations continue



Financial and operational needs Companies need grants

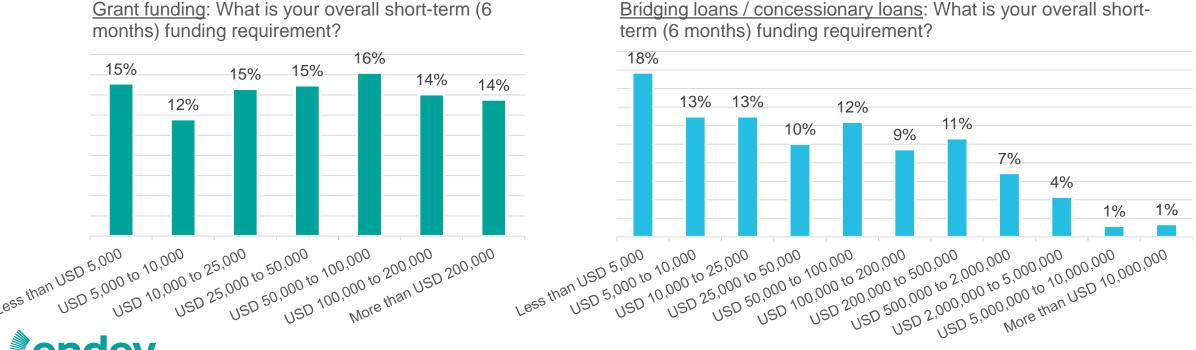
- Grant funding has the highest priority with regards to financial needs of the energy access industry
- On the operational side Assistance with assessing COVID-19 relief funds and Business operations continuity are the most important areas where support is needed





Financial and operational needs Small amounts would help the sector tremendously

- > Half of the companies: less than 50,000 USD to survive the next 6 months (grants / loans)
- Close to a third would only need 10,000 USD that is 2 mio. USD to save 200 companies
- > Grant instruments are needed to complement the concessional loan relief funds in the pipeline

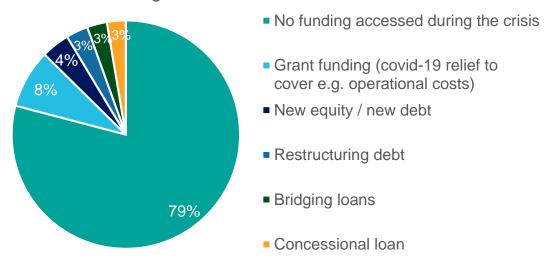


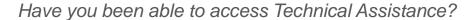


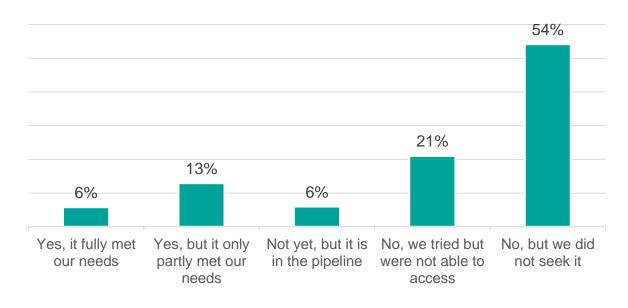
Financial and operational needs Funds are limited, and TA is less important

- More than 75% of the companies did not receive any funding during the crisis
- Less than 20% received Technical Assistance

Have you been able to access any funding and/or other financial relief during the crisis?



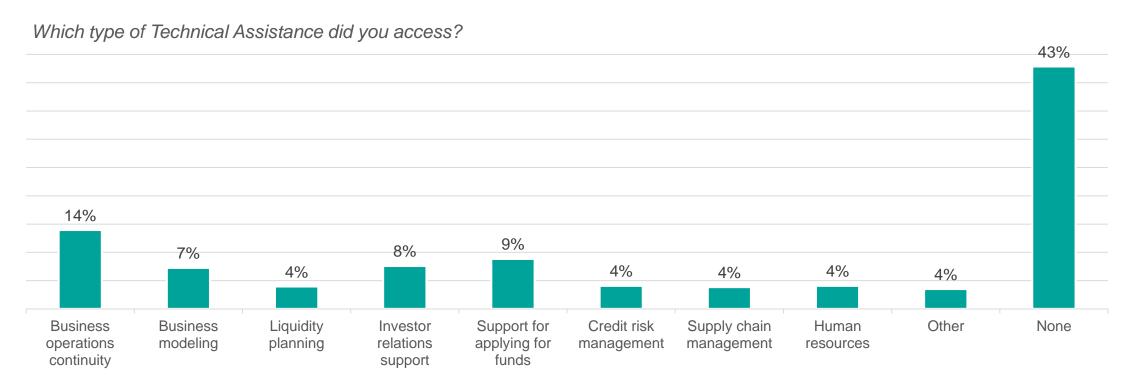






Financial and operational needs The diverse TA instruments reflect the diverse sector

- Companies have been receiving a range of TA related support
- > Overall, it seems that access to finance is ranked higher in terms of priority





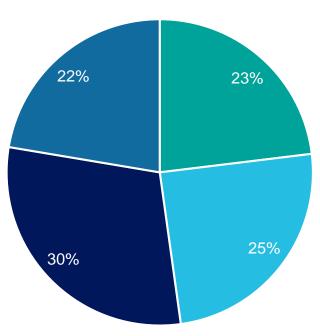
Financial and operational needs What has offered hope during the crisis

Technology and business model resilience.

The COVID pandemic and crisis has been a strong driver of creativity and innovation within the sector and many companies have shown their agility and inventiveness

Customer satisfaction and impact.

Despite the hardships, many customers continue to prioritize investments and payments in energy access



Industry solidarity.

Many stakeholders have shown commitment and flexibility to ride the storm together

Increased standing.

Energy access has gained a higher profile with governments and other stakeholders (i.e. recognized as an essential service)



Conclusions *Main Messages*

1. The energy access sector is in crisis

Progress towards SDG7 and related SDGs at severe risk

2. Many businesses fear for their survival, large number of jobs at risk *Livelihoods* are *endangered*, economic and social *crisis coincide*

3. Access to finance is key – sector needs special vehicles

Particularly short-term grant relief - also new long-term equity/debt & concessional loans



Conclusions Major take-aways from the analysis

- Smaller companies are more severely affected
- Distributors seem to be overly affected
- > The situation seems to have a strong impact in East Africa in particular
- > Overall, it seems that access to finance (in different forms) is the key bottleneck
- Grants are ranked as priority across all segments few are available
- ➤ Many companies did not seek for TA indication that cash-flow is more important or out of reach
- Some bigger market players are sending very positive signals in other fora
- Survey fatigue was often reported many surveys, lack of action on the ground



Thank you for your attention!























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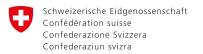












Swiss Agency for Development and Cooperation SDC





Questions? Please contact:

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ANNEX

Additional analysis by

- A) Company size
- B) Company type
- C) Market segments
- D) Regions

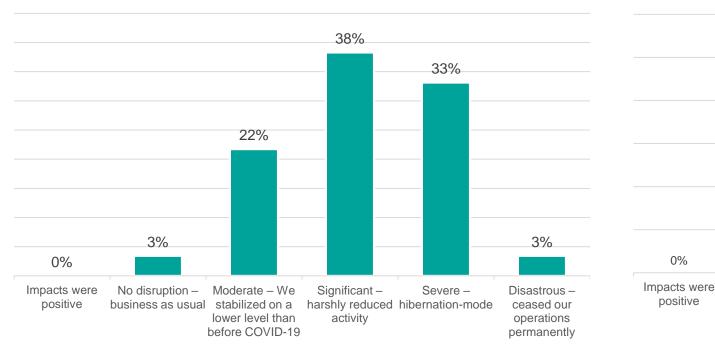


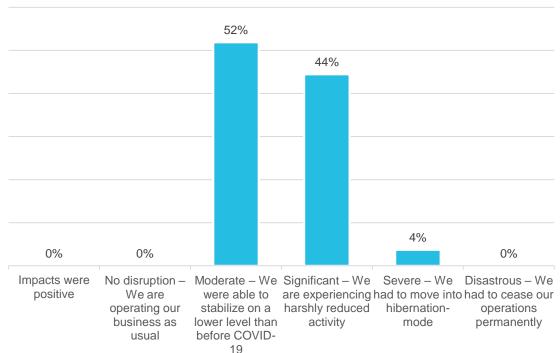
Analysis by company size



Analysis by company size (i.e. annual turnover) Impact of COVID-19 is more severe on smaller companies

Companies with annual turnover ≤ \$10,000

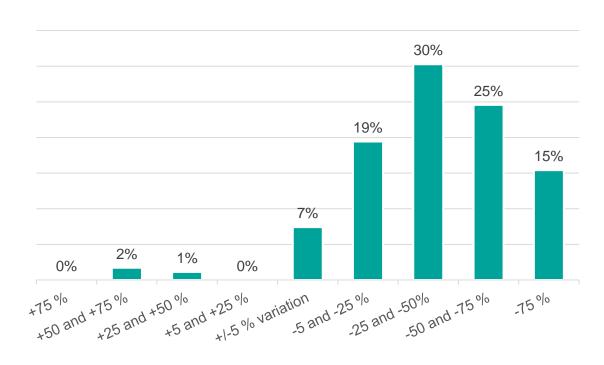


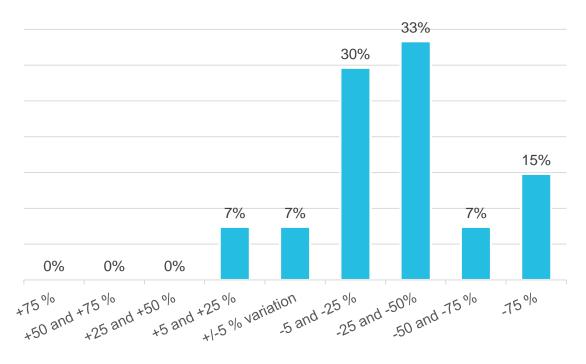




Analysis by company size (i.e. annual turnover) Sales volume (March – May 2020) compared to last year

Companies with annual turnover ≤ \$10,000

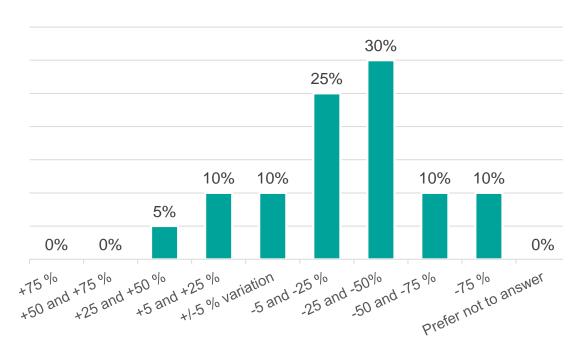


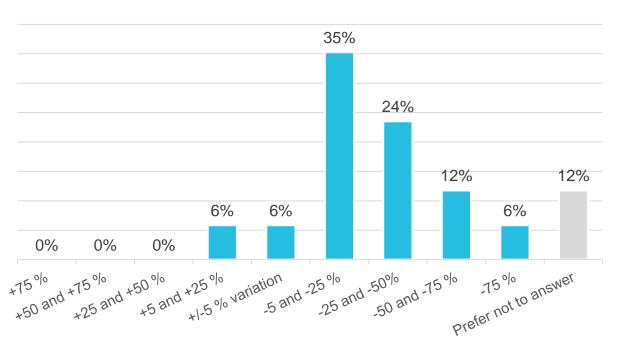




Analysis by company size (i.e. Annual Turnover) Collection rate for PayGo / credit and Mini-Grid operators

Companies with annual turnover ≤ \$10,000

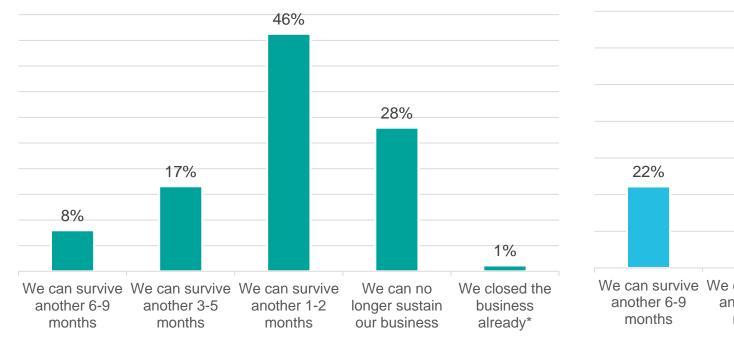


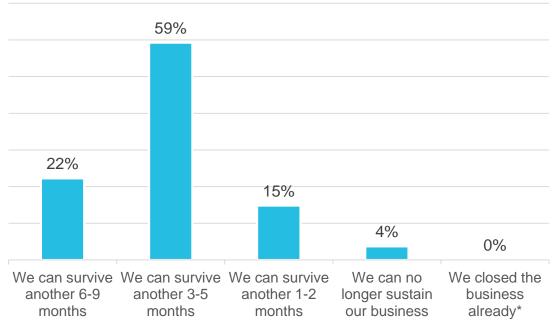




Analysis by company size Smaller companies have less reserves

Companies with annual turnover ≤ \$10,000

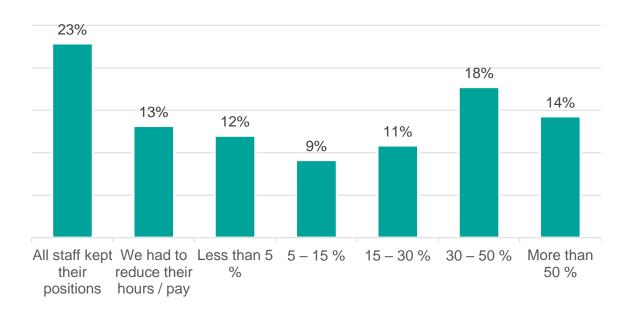


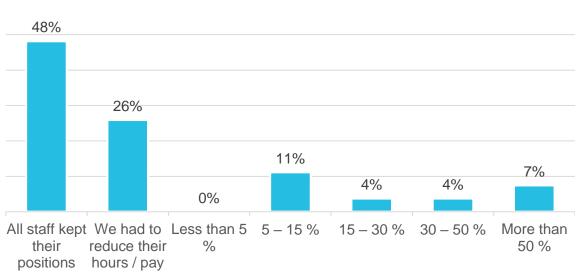




Analysis by company size Staff situation / dismissal – compared to February

Companies with annual turnover ≤ \$10,000

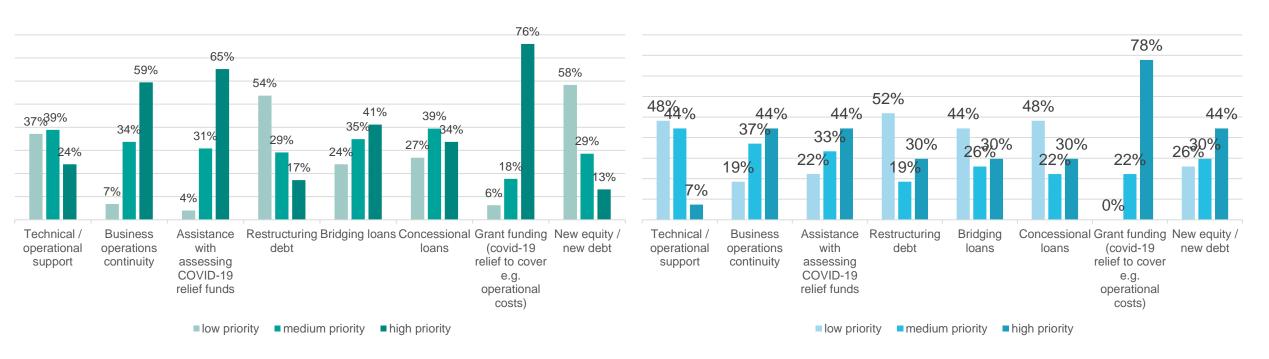






Analysis by company size Support needed for the upcoming 3 months

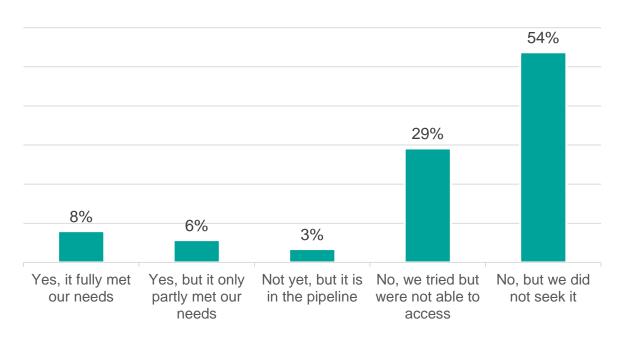
Companies with annual turnover ≤ \$10,000

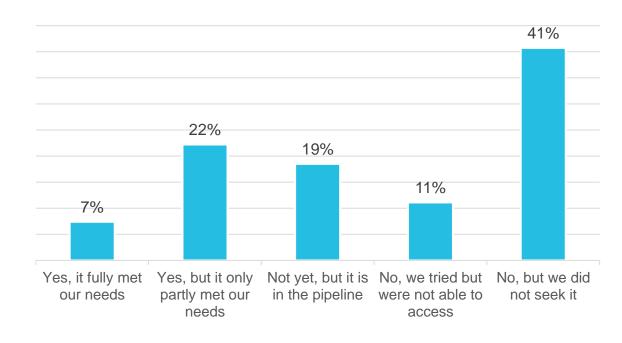




Analysis by company size Access to Technical Assistance

Companies with annual turnover ≤ \$10,000



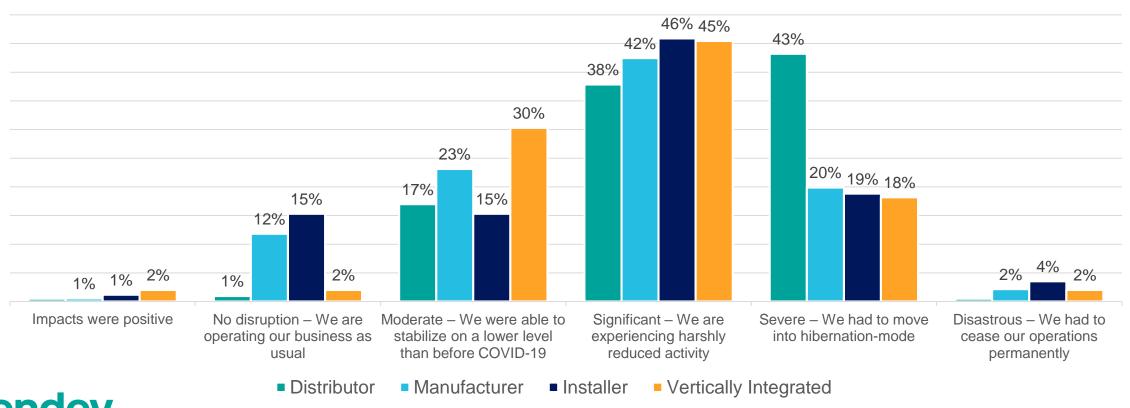




Analysis by company type

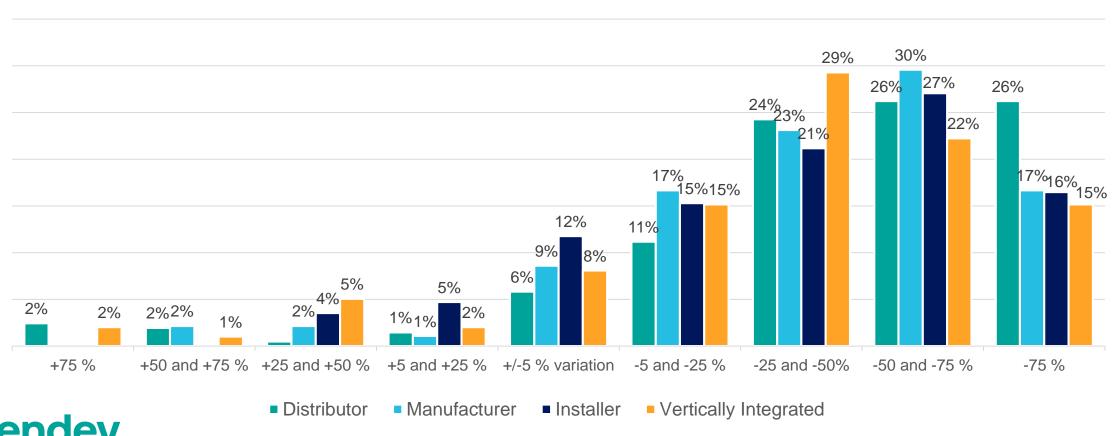


Analysis by company type Impact of COVID-19 on business activities



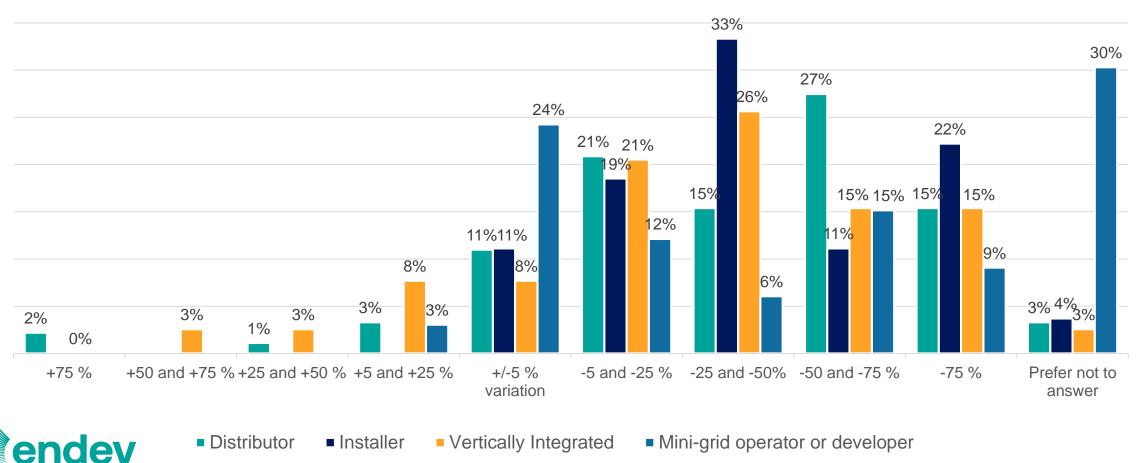


Analysis by company type Sales volume (March – May 2020) compared to last year



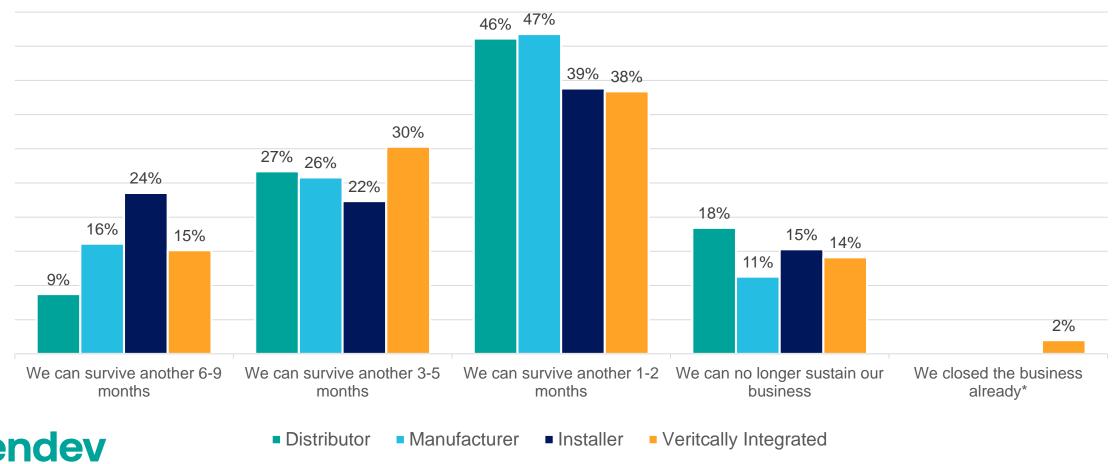


Analysis by company type Collection rate for PayGo / credit and Mini-Grid operators



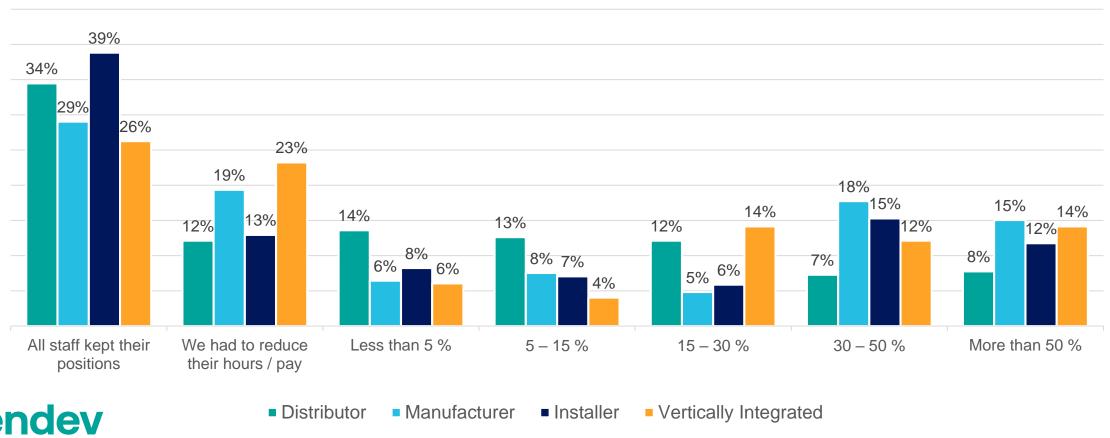


Analysis by company type Overall financial impact by COVID-19



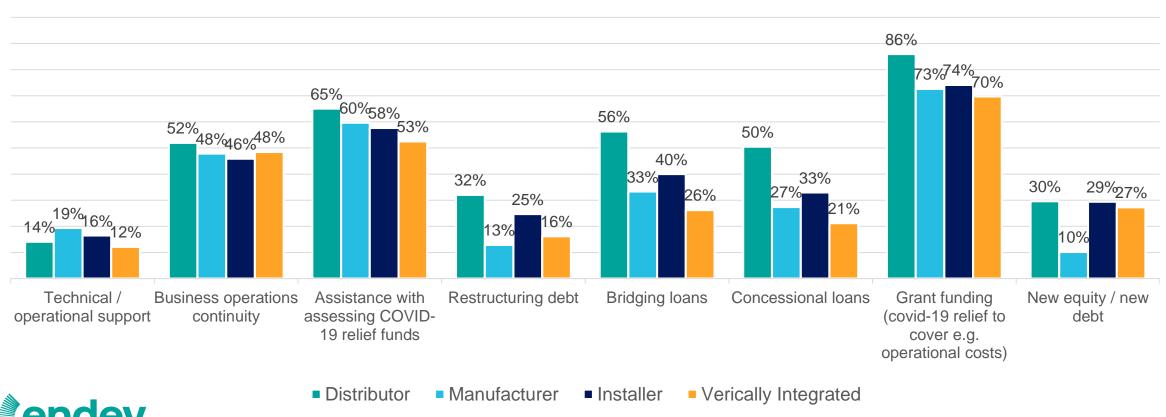


Analysis by company type Staff situation – compared to February



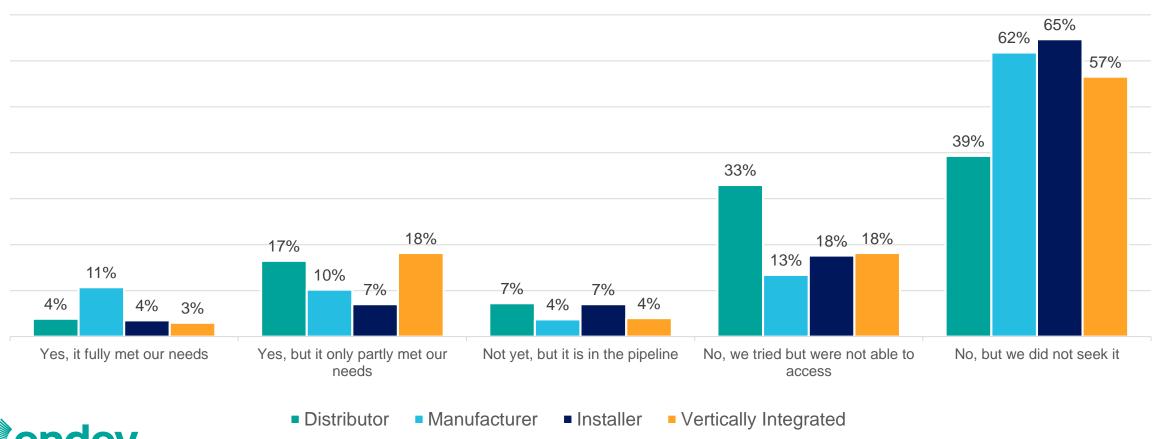


Analysis by company type Support needed (high priority) for the upcoming 3 months





Analysis by company type Access to Technical Assistance



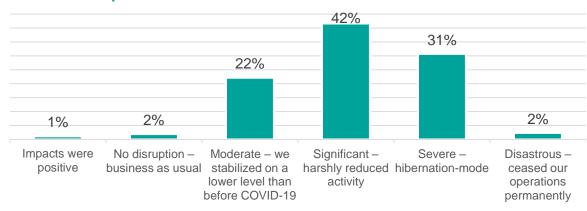


Analysis by market segment

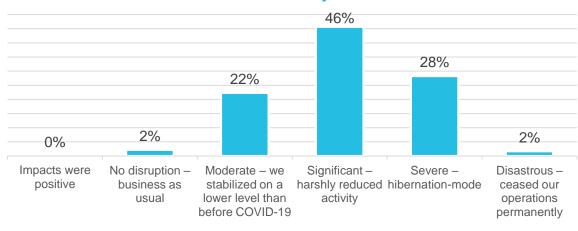


Analysis by market segment Impact of COVID-19 on business activities

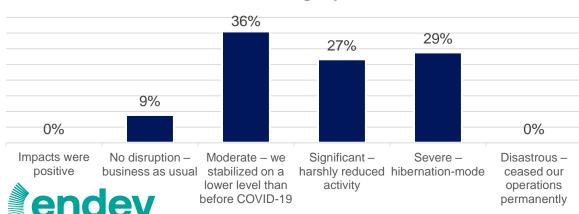
Improved / Clean cookstoves and fuels



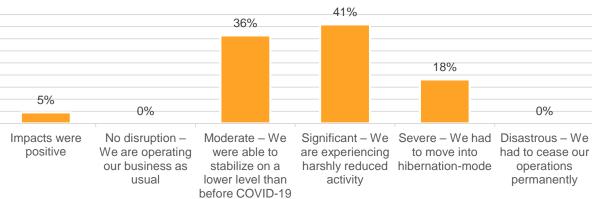
Solar Home Systems



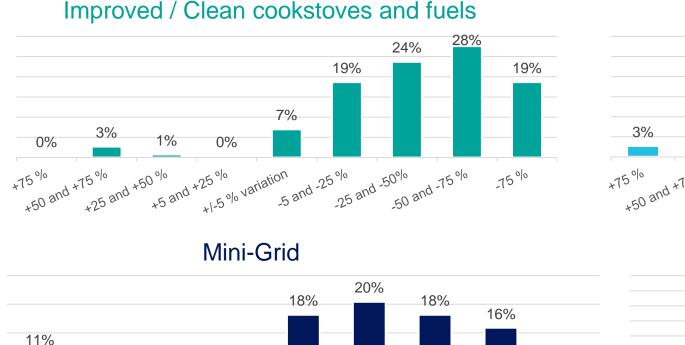
Mini-Grid



Appliances / Productive use



Analysis by market segment Sales volume (March – May 2020) compared to last year



-25 and -50%

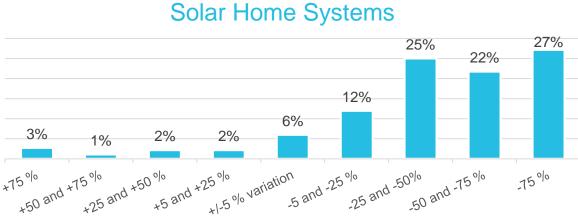
.5 and -25%

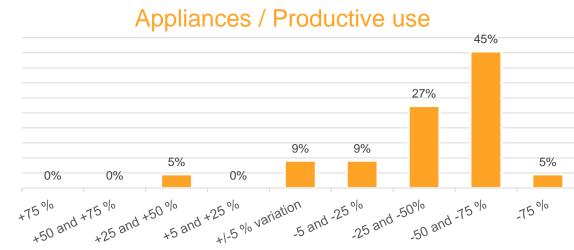
.50 and .75%

5%

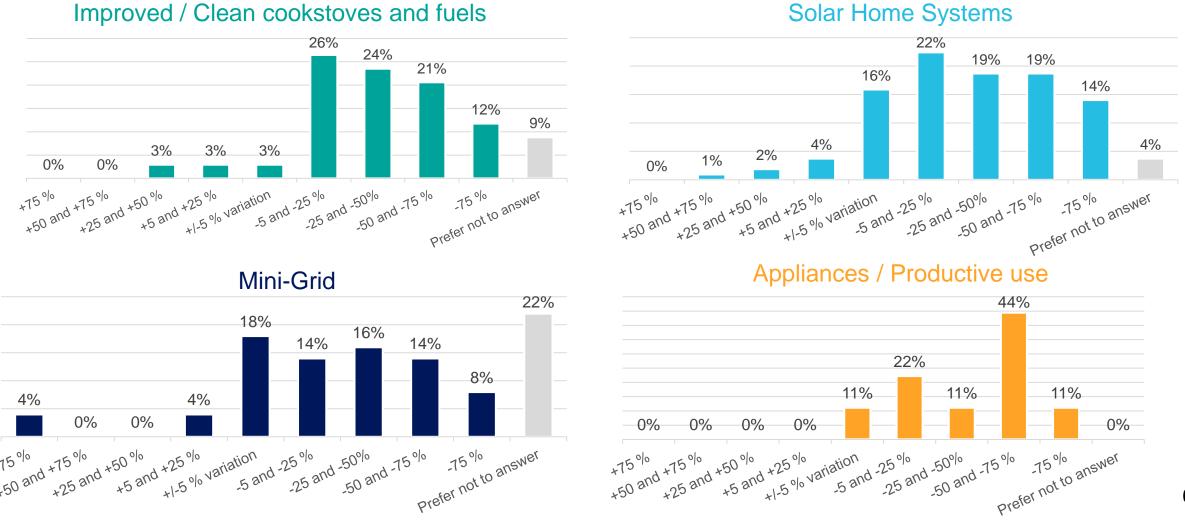
+1-5% variation

+25 and +50 %



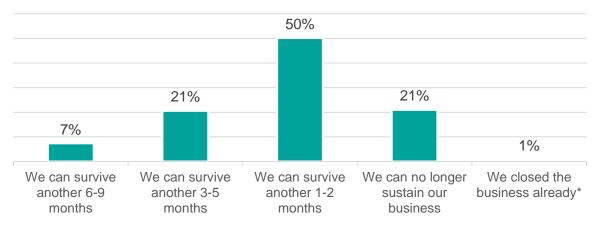


Analysis by market segment Collection rate for PayGo / credit and Mini-Grid operators

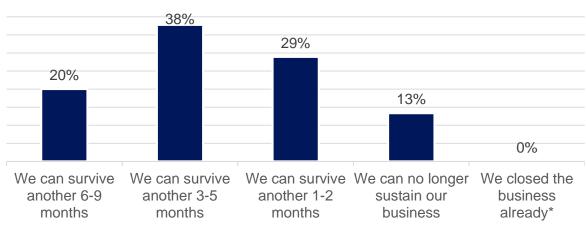


Analysis by market segment Overall financial impact by COVID-19

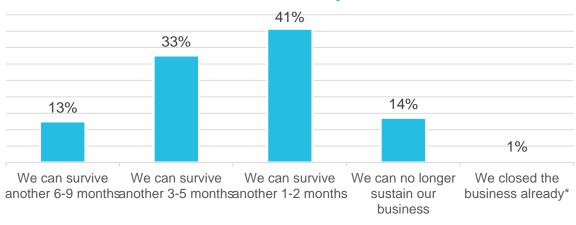
Improved / Clean cookstoves and fuels



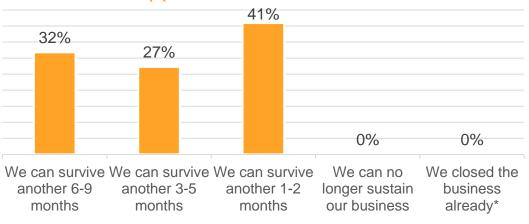
Mini-Grid



Solar Home Systems

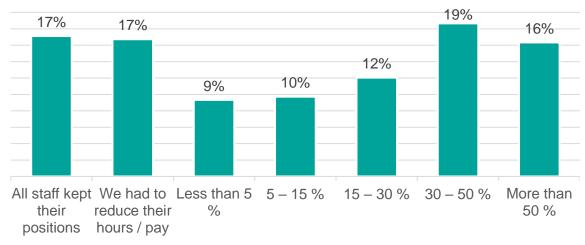


Appliances / Productive use

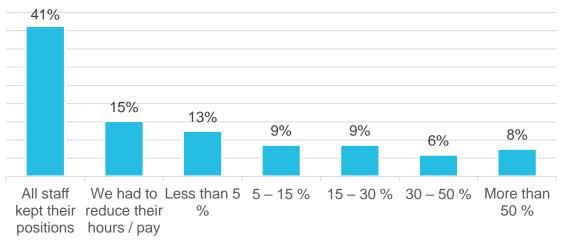


Analysis by market segment Staff situation – compared to February

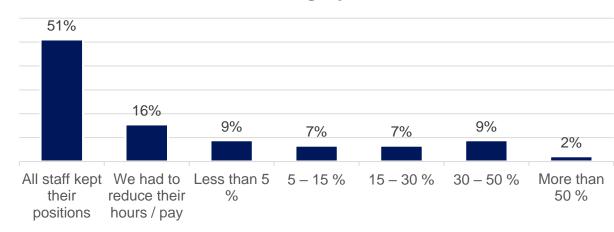
Improved / Clean cookstoves and fuels



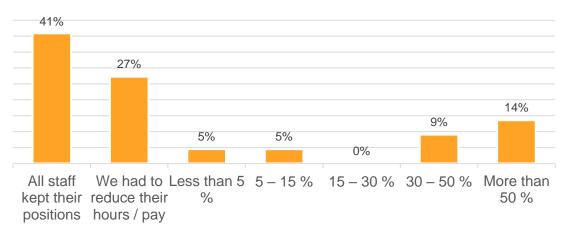
Solar Home Systems



Mini-Grid

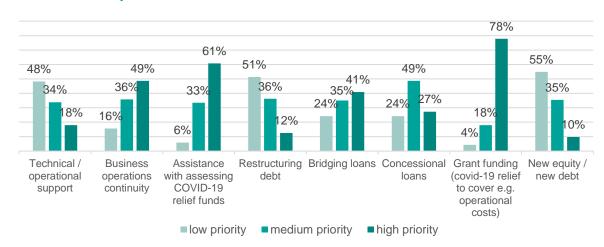


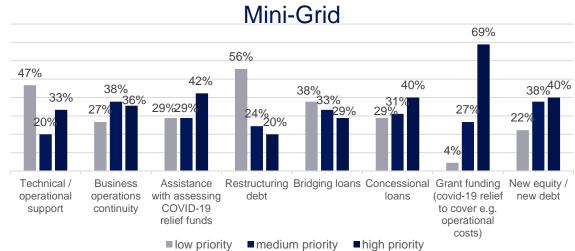
Appliances / Productive use



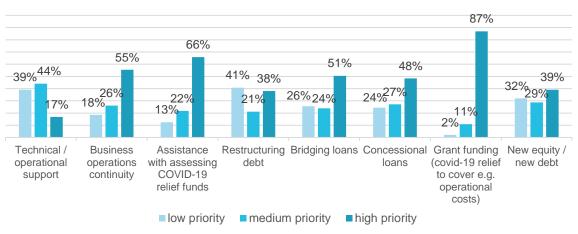
Analysis by market segment Support needed for the upcoming 3 months

Improved / Clean cookstoves and fuels

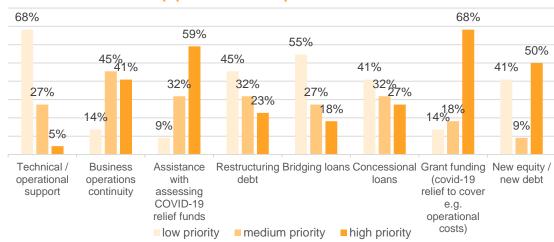




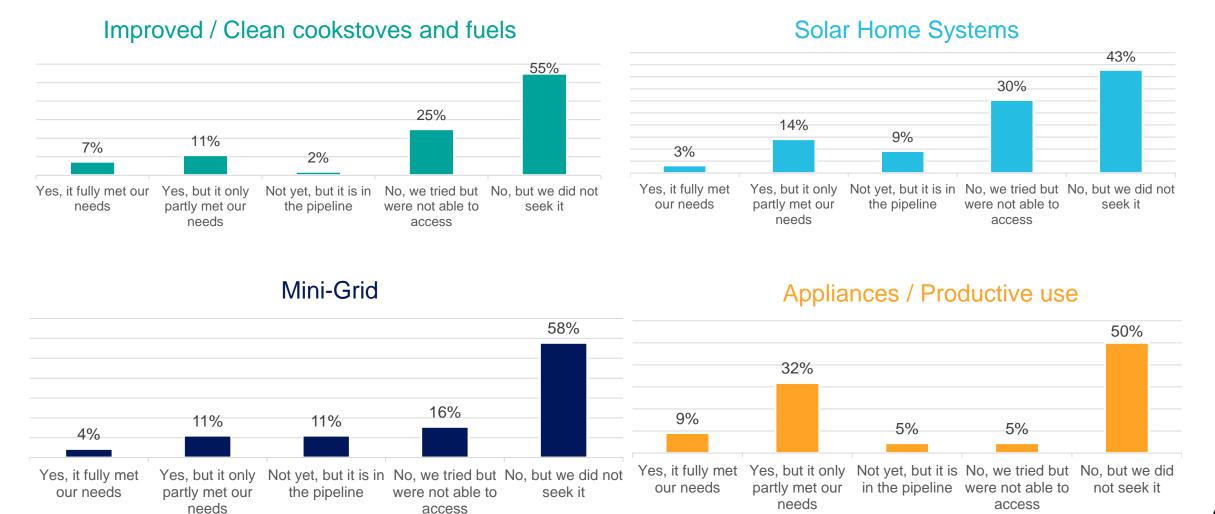
Solar Home Systems



Appliances / productive use



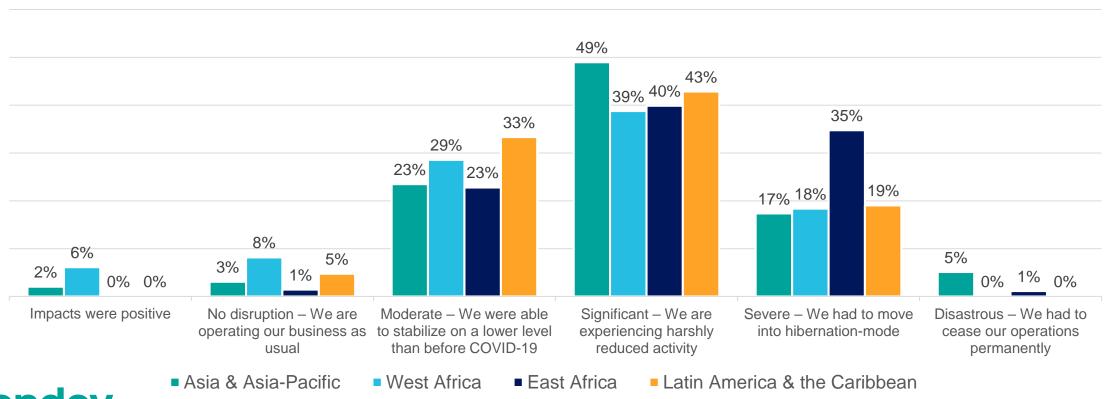
Analysis by market segment Access to Technical Assistance



Analysis by region

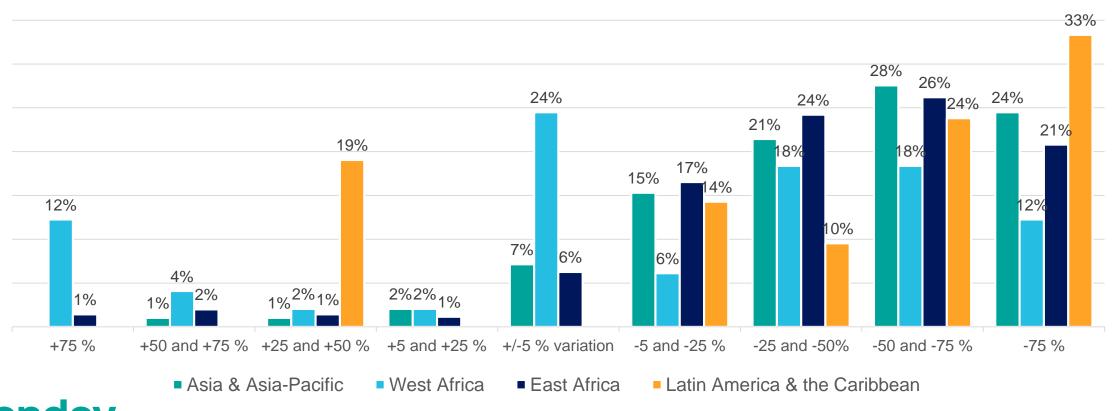


Analysis by region Impact of COVID-19 on business activities



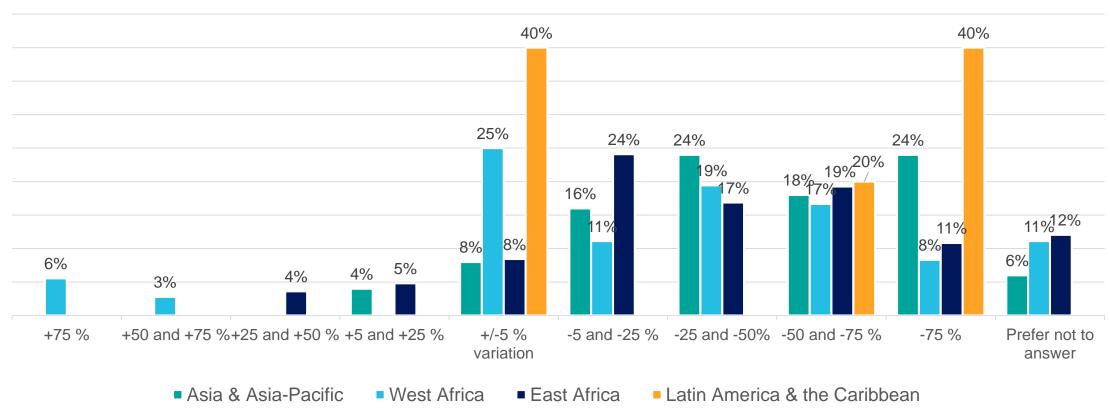


Analysis by region Sales volume (March – May 2020) compared to last year



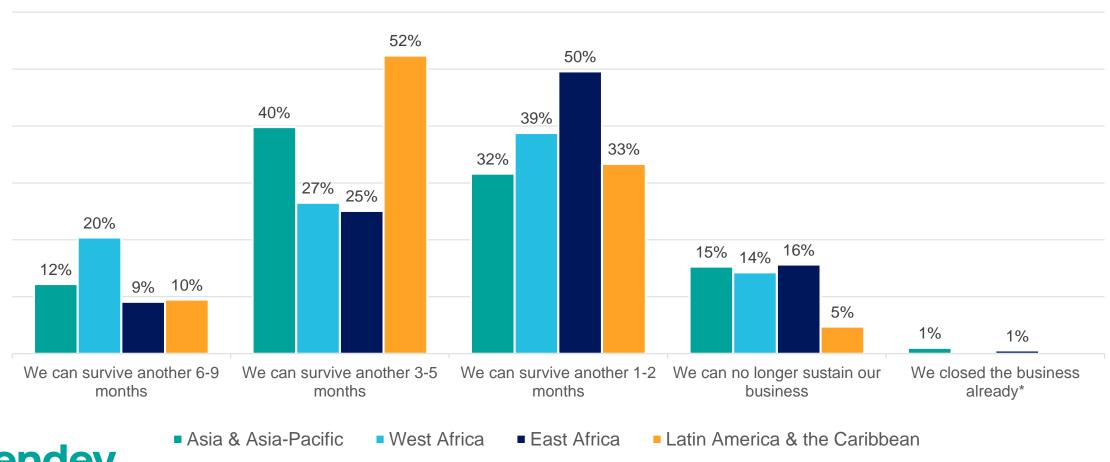


Analysis by region Collection rate for PayGo / credit and Mini-Grid operators



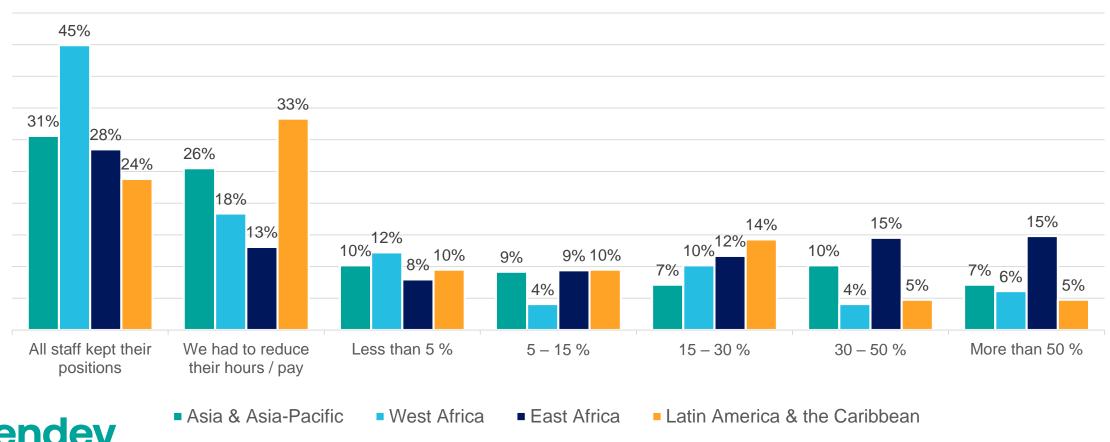


Analysis by region Overall financial impact by COVID-19 – East Africa affected



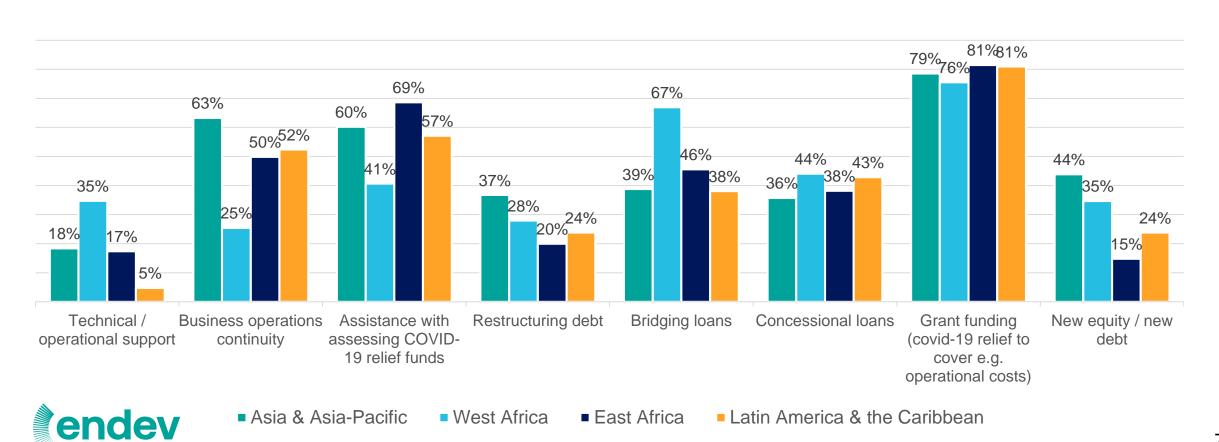


Analysis by region Staff situation – compared to February





Analysis by region Support needed (high priority) for the upcoming 3 months





Analysis by region Access to Technical Assistance

